











# SATISFACTION RATE OF **CARGO** MEMBERS + 90 %

### The cluster's strong points

- ✓ Rallying of the industry
- ✓ Collaboration
- ✓ Impact
- ✓ Expertise

# Main priorities for members for 2017-2019

88% Working towards accessibility and transport fluidity
84% Preserving Montreal's place in the supply chain
80% Encourage networking within the industry

### Upcoming key issues

Supply chain development and fluidity Technologies, Energy and Environment Promotion of Montreal gateway status Performance and Competitiveness

\* Survey conducted in 2016

### Follow us!



### Download the CargoM app



2100 Pierre-Dupuy Avenue Wing 2 Suite 2100 Montreal (Quebec) H3C 3R5 Phone : 514 508-2609

### Our mission

CargoM's mission is to **bring together all Greater Montreal freight transport and logistics stakeholders** whose activities promote Montreal as an industry hub around common goals and concerted actions to increase its cohesion, competitiveness, growth and reach.

### Our vision

Within the next few years, CargoM aspires to **establish Greater Montreal as a recognized intermodal hub, sought after** for its operational and environmental performance as well as its contribution to the competitiveness of its business partners and to the economic development of Greater Montreal and of Quebec.

Started in 2012 and within the economic development strategy of Greater Montreal, the Metropolitan Cluster of logistics and transportation in Montreal, CargoM, complements the clusters that have been deployed in recent years.

Specifically, CargoM will initiate developmental projects, to promote Montreal's position as a hub for transportation of goods, ensure the sharing of best practices and technologies, influence the harmonization and simplification of regulations, and to promote attraction and retention of labor in different sectors of the industry.

CargoM activities are financially supported by the Ministry of Economy, Science and Innovation (MESI), the Ministry of Municipal Affairs, Regions and Land Occupancy (MAMOT), the Montreal Metropolitan Community (CMM) and all its members.







# A word from the Minister

As it celebrates its 375<sup>th</sup> anniversary, Montréal is positioning itself more than ever as a North American freight transportation hub. This is largely due to the mobilization, vitality and know-how of logistics and transportation stakeholders who have adopted shared objectives and established policy priorities. In this context, CargoM's contribution is undeniable.

The Québec government is proud to support CargoM, whose initiatives are consolidating Montréal's competitive position in intermodal freight transportation. CargoM is promoting the establishment of logistical hubs and industrial port zones in Greater Montréal and is bolstering the synergy created by the implementation of *Québec's Maritime Strategy*.

Two years after its launch, the *Maritime Strategy* is now up to speed. The government and its partners are multiplying investments to promote and support promising initiatives from the standpoint of the economy, the environment and the well-being of communities, in the perspective of creating thousands of jobs. We are proud of these promising results and pleased to be able to rely on key partners, including CargoM, which have believed in the *Maritime Strategy* from the outset.

We would like to take advantage of this activity report to pay tribute to the CargoM team's efforts since its inception, which are enabling it to display recognized, mobilizing leadership.

#### MARTIN COITEUX

Minister of Municipal Affairs and Land Occupancy Minister of Public Security Minister responsible for the Montréal region



JEAN D'AMOUR Minister for Maritime Affairs



LAURENT LESSARD Minister of Transport, Sustainable Mobility and Transport Electrification



# A word from the Mayor

The goods transport and logistics industry is vital for the smooth running of our city's economic activities. Montreal's strategic geographical location especially that of the Port of Montreal, ensures faster goods access to the Great Lakes basin, and its leading-edge multimodal infrastructure makes it one of the largest container transhipment centres in the eastern part of the continent.

Approximately 142 million tonnes of goods are handled each year in the Greater Montreal area. With direct access to 135 million consumers in North America within a 1,000-kilometre radius, the city, port and rail and road infrastructures represent a genuine hub for the intermodal transport of goods.

Montreal and the Montreal Metropolitan Community actively support the development of this industry which is responsible for 122,000 direct and indirect jobs.

Recent projects include the Viau dock, which has significantly increased the container-handling capacity at the Port of Montreal. Over the next few years, major investments in the port and road infrastructure serving the area, as well as the development of the Cité de la logistique, will further improve trade and strengthen Montreal's pivotal role.

More than ever, CargoM represents a major player for Montreal, the Montreal Metropolitan Community and their partners. As an expert advisor, unifier and catalyst, CargoM helps the city grow on the international scene and ensures its competitiveness. Congratulations!



DENIS CODERRE

Mayor of Montréal and President of Montreal Metropolitan Community



## Message from the president of the board of directors and the executive director of CargoM

It gives us great pleasure to present the 2016-2017 Annual Report for CargoM, the Logistics and Transportation Metropolitan Cluster of Montreal.

This year, once again, our organization has demonstrated its know-how on a number of issues pertaining to our industry. Recent surveys show that close to 90% of our members are said to be satisfied with the work undertaken by CargoM, giving a fresh impetus to our working groups in their efforts to implement various measures.

The transport and logistics expertise developed at CargoM over the years is undeniable. CargoM has become an authority in matters related to logistics and transportation in our metropolis in the past years. Our organization is called upon to share its observations during private consultations or international conferences, such as those held in Toronto and Cleveland this past year. And let us not forget our cluster's involvement with the industrial port zones development committees, zones which will be established in Montreal and Contrecoeur-Varennes.

We are focussing our efforts on four working groups to better serve you and to advance issues which support the development of our industry members within the Montreal Metropolitan Community. This report will no doubt allow you to appreciate the many endeavours already taken on by CargoM this year.

### 2016-2017 overview for CargoM:

#### CargoM accomplishments optimizing fluidity and developing the metropolis

The optimization of movement fluidity within the metropolis is central to the Logistics and Transportation Metropolitan Cluster's work. Our Ottoview project allows us to work towards sustainable solutions to improve truck traffic and movement fluidity thanks to the data collected. We are involved in discussions relating to future integrated mobility corridors, collaborating with various players looking to improve fluidity. Concurrently, the development of our technological tool for truckers, CargoMobile, available on the internet at *app.cargo-montreal.ca*, has been ongoing.

This past year has seen our cluster complete several projects. These actions not only allow our industry to flourish, but contribute significantly to the economic development of Greater Montreal.

This is particularly the case with our tools promoting Greater Montreal's logistics hub, and the creation of a promotional brochure. Produced in the last few months, this document, available in both languages, will be distributed at commercial tradeshows and during economic missions around the world. It will supplement other promotional tools, such as a dedicated website, a trade mission as well as a USB key containing relevant information about the Greater Montreal supply chain.



SYLVIE VACHON President of the Board of Directors President and Chief Executive Officer Montreal Port Authority



MATHIEU CHARBONNEAU Executive Director In addition to these cluster-related products, we have collaborated with the Montreal Metropolitan Community and other partners in the development of a web-based search tool, namely ZOOM Greater Montreal. This platform will centralize all appropriate information related to any available land as well as commercial, industrial and institutional buildings in the metropolitan area, along with their intermodal connectivity.

These tools provide new investors with an easier access to the necessary information. Moreover, CargoM has met with foreign companies interested in developing their activities in the metropolitan area. We were present during international events in Vancouver and Orlando to represent our hub, and also oversaw the organization of a second logistics mission in Savannah, Georgia.

The visibility of industry members and of supply chain related issues is also strengthened by an increased presence on social media as well as during sector-related events.

As for the workforce, our cluster carried out its very first Logistics and Transportation Careers Day at Cégep André-Laurendeau. More than 1,200 participants and 30 businesses took part in this initiative organized in partnership with Montreal Island Emploi-Québec. The "Suis le conteneur" game ("Follow the container") was also introduced in high schools in Montreal and on the South Shore in the past few months. The goal of this participatory game is to raise the profile of our sector and to get young people interested in our industry's various careers. And there is more to come: other educational institutions in the Greater Montreal area, Laval in particular, will be receiving the game shortly.

Here are other projects which will be implemented :

- Second edition of the Logistics and Transportation Careers Day
- White Paper on the workforce and training in transport and logistics
- Last **promotional tools** for the Greater Montreal logistics hub
- Improvement of the technological tool CargoMobile
- Workshop for the promotion of the supply chain

- Information Sharing Project Intermodal Logistics (SPI-LI)
- Mission to promote the Greater Montreal supply chain
- Pilot project extending terminal business hours
- Involvement in the Quebec intelligent transportation system plan (PQSTI)

As you can see, the combined actions and expertise of our metropolitan cluster benefit the economic growth of Greater Montreal. We would like to express our heartfelt thanks to our members as well as their teams who get involved in our working groups to ensure the success of our projects. A very special thank you to our partners and financial backers including the Government of Québec and the Montreal Metropolitan Community.

We would also like to thank the members of our Executive Committee and our Board of Directors, as well as the CargoM staff for their daily involvement, providing our organization with the means to work so efficiently.

You may rest assured that we will carry on with our work to support the competitiveness, the development and the impact of our hub.

I hope you enjoy this year's edition - until next year,

Sylvie Vachon

Sylvie Vachon President of the Board of Directors President and Chief Executive Officer Montreal Port Authority

Mathieu Charbonneau Executive Director



#### FROM LEFT TO RIGHT:

SENIOR ADVISOR, DEVELOPMENT AND PUBLIC AFFAIRS PHILIPPE NOËL, M.A. pnoel@cargo-montreal.ca 514-508-2609 EXT. 226

#### NOT IN THE PICTURE:

ADMINISTRATIVE ASSISTANT YVES MURRAY (Interim) ymurray@cargo-montreal.ca 514-508-2609 EXT. 221 EXECUTIVE DIRECTOR MATHIEU CHARBONNEAU, MBA mcharbonneau@cargo-montreal.ca 514-508-2609 EXT. 222 SENIOR PROJECT MANAGER

MAGALI AMIEL, PH. D, MCILT mamiel@cargo-montreal.ca 514-508-2609 EXT. 223 ADMINISTRATIVE ASSISTANT KARINE DUDOGNON (Maternity leave) kdudognon@cargo-montreal.ca 514-508-2609 EXT. 221

### THE EXECUTIVE COMMITTEE AND THE BOARD OF DIRECTORS

### **Executive committee**

SYLVIE VACHON, Chair President and chief executive officer, Montreal Port Authority

**MADELEINE PAQUIN**, Vice-Chair President and CEO, Logistec Corporation

FRÉDÉRIC CHEVALLIER, Treasurer Regional Vice-President, Eastern Canada, Kuehne + Nagel Ltd

### **Board of directors**

SYLVIE VACHON President and Chief Executive Officer Montreal Port Authority

MARC CADIEUX President and Chief Executive officer Quebec Trucking Association

LAURENT TOURIGNY President Trac-World Freight Services Inc.

FRÉDÉRIC CHEVALLIER Regional Vice-President, Eastern Canada, Kuehne + Nagel Ltd.

NATHALIE DROUIN Executive Director, kheops Professor, Université du Québec à Montréal (UQAM)

MICHAEL FRATIANNI President and CEO Montreal Gateway Terminals Partnership

JEAN-ROBERT LESSARD Vice-President, Public Affairs and Government Relations Groupe Robert

MARC GAGNON Director, Government Affairs and Regulatory Compliance Fednav Limited

LUCE BUREAU Director, Air Service Development Aéroports de Montréal MARC CADIEUX, Director President and Chief Executive Officer, Quebec Trucking Association

JANET DRYSDALE, Director Vice President Corporate Development, Canadian National VALÉRIE WELLS, Secretary Director of Legal affairs, Montreal Port Authority

JULIEN DUBREUIL General Manager Termont Montréal Inc.

JANET DRYSDALE Vice President, Corporate Development Canadian National

CHRIS FOURNIER Director, International Sales Canadian Pacific

MICHAEL GRIER Director, Global Logistics Dorel Industries

MADELEINE PAQUIN President and CEO Logistec Corporation

JACQUES GRÉGOIRE Portfolio Manager Fonds de solidarité FTQ

MARTIN TRÉPANIER Assistant Director CIRRELT

CHARLES RAYMOND President and Chief Executive Officer Ray-Mont Logistics

#### **OBSERVERS**

DANIEL MATHIEU Research Advisor, Metropolitan Economic Development Montreal Metropolitan Community

MARTIN AUBÉ Director, Transportation and Logistics Ministère de l'Économie, de la Science et de l'Innovation

ROSE-MARIE TASSEROUL Mission Leader Secrétariat à la région métropolitaine

JOANNA MANGER Regional Executive Director Transports Canada

VALÉRIE WELLS Director of Legal Affairs Montreal Port Authority

#### **STAFF**

MATHIEU CHARBONNEAU Executive Director CargoM

MAGALI AMIEL Senior Project Manager CargoM

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# 

### **RAIL TRANSPORT**

Canadian National Canadian Pacific

### MARITIME TRANSPORT AND TERMINALS

Empire Stevedoring Groupe Fednav Groupe CSL inc. Groupe Desgagnés inc. Logistec Corporation Mediterranean Shipping Company (Canada) Inc. Société Terminaux Montréal Gateway Oceanex Termont Montréal inc. CMA-CGM

### **ROAD TRANSPORT AND THIRD PARTY LOGISTICS**

Groupe Lafrance GT Group inc. Kuehne + Nagel Ltd Panalpina inc. Ray-Mont Logistics Robert Transport Services de Transport Trac-World inc. Simard Transport Dorel Viterra Rozon Transport Hunt Refrigeration METRO Logistics inc. Groupe TYT Société des alcools du Québec (SAQ)

### ADMINISTRATIONS AND SHARED INFRASTRUCTURE

Administration portuaire de Montréal Aéroports de Montréal Transports Québec Fonds de solidarité FTQ

### **COMMITTEES AND ASSOCIATIONS**

Armateurs du Saint-Laurent Association du camionnage du Québec Association des Employeurs Maritimes CSMO-Maritime SODES Camo-Route Fédération maritime du Canada AQTr

### **EDUCATIONAL AND RESEARCH INSTITUTIONS**

Corporation de Gestion de la Voie Maritime du Saint-Laurent CIRRELT, Université de Montréal ESG, UQAM Institut international de logistique de Montréal Cégep André-Laurendeau

# FOUR WORKING GROUPS!

Our working groups are dedicated to reappraising the old ways and contemplating new ways of dealing with the cluster's main issues. They support the Board of Directors by recommending the most appropriate strategies and ensuring their implementation.

Committed to applying logistics and transportation industry best practices, CargoM's four working groups as well as its ad hoc committees have already presented conclusive results and have set in motion initiatives that show great promise for the future.

# 

WORKING GROUP

Logistics and Transport Development Opportunities WORKING GROUP 2

Communication and Outreach

WORKING GROUP

Innovation

and Fluidity

WORKING GROUP

### Workforce

### Ad hoc committees

#### **Regulation Committee**

- Research into opening a "free zone" office in Montreal, in collaboration with the development of the logistics Contrecoeur-Varennes and Vaudreuil-Soulanges hubs

### Air cargo Committee

- Promoting the arrival of new carriers in Montreal
- Discussions regarding the undertaking of a study on airline cargo opportunities in Greater Montreal

#### **External Committees**

- Participation with Mobility Montreal
- Participation with the Conseil Emploi Métropole





### Logistics and Transport Development Opportunities

**Laurent Tourigny** President Trac-World Freight Services Inc.

### Mandate

To take the pulse of Greater Montreal's freight transport and logistics sector and recommend development outlooks and opportunities.

To provide tools and metrics to stakeholders in the Greater Montreal freight transport and logistics sector designed to improve their competitive strength and increase their contribution to the territory's economic development.

### Goals

Improve transport and logistics efficiency in Greater Montreal;

Determine the key elements needed to attract new distribution centres and to make Greater Montreal a hub that is both recognized and sought after for its competitive strength;

Define the different logistics hub concepts for Greater Montreal.



### Accomplishments in 2016

Involvement in industrial port zones development committees, for Montreal and Contrecoeur-Varennes.

Involvement in the Mercier-Hochelaga-Maisonneuve. Borough public consultations regarding the "Cité de la logistique" urban development project, as well as the OCPM's (Office de consultation publique de Montréal) public consultations on the Downtown Strategy.

Meeting with foreign companies looking to develop their activities in Greater Montreal and to retain the services of members of the metropolitan supply chain.

Collaboration with the Montreal Metropolitan Community, Montreal International and the Chamber of Commerce of Metropolitan Montreal, resulting in the implementation of ZOOM Greater Montreal, a georeferenced map promoting the metropolis' different development opportunities.

Promoting the hub by building relationships with our economic development partners, namely Montreal International and the Chamber of Commerce of Metropolitan Montreal.

Development of a promotional brochure which will be used to highlight the many logistics and transportation advantages of Greater Montreal.

#### **Ongoing key projects**

- Implementation of promotional tools and organization of a mission aimed at attracting new users of the Greater Montreal supply chain.
- Providing support to foreign businesses with logistics activities while they establish themselves in the greater metropolitan area.
- Preparing a workshop to showcase our promotional tools to partners who promote Greater Montreal.



## Communication and Outreach



COMMITTEE CO-CHAIRS: Frédéric Chevallier Regional Vice-President, Eastern Canada Kuehne + Nagel Ltd.



**Nicole Trépanier** President St. Lawrence Economic Development Council

### Mandate

Establish effective and dynamic communication between citizens, stakeholders and all levels of government with respect to the freight transport and logistics sector's benefits for Greater Montreal.

Promote the cluster's activities and ensure the industry's outreach to raise awareness about the freight transport and logistics community.

### Goals

Promote the advantages and economic benefits of the freight transport and logistics sector for Greater Montreal to governments, the population and stakeholders;

Take an active part in raising the international profile of the cluster and the hub, with the Port of Montreal at the heart of the supply chain.

### Accomplishments in 2016

In collaboration with Montreal's Palais des congrès, attracting an international freight transport and logistics event, Cargo Logistics Canada.

Organization of a trade mission to Savannah with stakeholders of the metropolis' supply chain.

Presentation of the CargoM cluster in various forums, namely in Vancouver, Toronto and Cleveland, taking part in the Greater Montreal hub's visibility.

Production of promotional videos putting forth the advantages of using Montreal all through the year.

Issuing press releases concerning, among other things, the launch of ZOOM Greater Montreal and the "Suis le conteneur" CargoM game.

Development of a new communication strategy which includes the creation of a Twitter account, @CargoMtl, intended to provide more information and raise the profile of the industry's main issues.



Official brochure sponsor: HATCH

### Ongoing key projects

• Organization of a workshop on the promotion of Greater Montreal and of an international trade mission.



• Increasing the industry's outreach through social media and press releases.

### Innovation and Fluidity



COMMITTEE CO-CHAIRS: Marc Cadieux President and Chief Executive Officer Quebec Trucking Association



**Norman Tam** Executive Vice-President MSC (Canada) Inc.

#### Mandate

Support the development and implementation of projects designed to improve traffic flow and road access to truck transport in Greater Montreal, for the benefit of the greatest possible number of supply chain users.

Contribute to the establishment of infrastructure, regulatory, and state-of-the-art technology projects to optimize transport and logistics operations, and improve the competitiveness of the sector's businesses.

#### Goals

Actively participate in collaborative committees as an industry representative and, if need be, take the initiative by recommending the creation of said committees;

Undertake complementary studies to support existing ones and conduct specific pilot projects and measure their benefits to Greater Montreal;

Adopt, share and integrate the industry's best practices and state-of-the-art technologies while meeting sustainability objectives.

### Accomplishments in 2016

Implementation of the Pram-Est project, which measures access fluidity in Montreal's east end by analyzing Ottoview electronic devices. The resulting findings allow us to work in collaboration with the Ville de Montréal as well as the governments of Québec and Canada towards the implementation of projects to improve traffic fluidity.

Development of the SPI-LI Project (Information Sharing Project – Intermodal Logistics), through continued data gathering and analysis, as well as by adjusting the system to meet industry requirements.

Ongoing collaborative work with the Port of Montreal, terminal operators and the logistics community to succeed in implementing a preapproved line project.

Collaboration with the Ville de Montréal on the Intelligent Transportation Systems (STI) and integrated traffic corridor projects.

Development of the CargoMobile technological tool to improve truck transport fluidity, available for cell phones and electronic tablets at *app.cargo-montreal.ca*.



#### **Ongoing key projects**

- Working towards the integration of the Information Sharing Project – Intermodal Logistics (SPI-LI) with other technological tools, developed by our partners, which complement the SPI-LI.
- Ongoing work on the project aimed at extending Port of Montreal terminals working hours.
- Complete the development of the CargoMobile technological tool to improve truck transport fluidity.



 Participate in the Urban logistics consolidation project in collaboration with COOP Carbone and the ESG-UQAM.

### Workforce



COMMITTEE CO-CHAIRS:

Nathalie Drouin Executive Director, KHEOPS Professor, Université du Québec à Montréal (UQAM)



**Stéphane Morency** President Maritime Employers Association

### Mandate

Promoting the sector to future workers by showcasing the opportunities this industry has to offer and accentuating training and employee retention policies in the industry's companies.

### Goals

Address and meet the urgent need for a new generation of workers in this sector, by building on concrete actions to attract new talent;

Raise awareness about the industry's job opportunities to young people as well as people looking for a new career.

### Accomplishments in 2016

Organization of the first CargoM Logistics and Transportation Careers Day, with over 1,200 participants and more than thirty industry kiosks.

Launch of the game for young people "Suis le conteneur" ("Follow the container"), designed to get high school students interested in careers related to the freight transport and logistics sector.

In collaboration with Emploi-Québec, preparing a white paper on the workforce and training needs in the freight transport and logistics sector.

Participation in the Conseil emploi métropole proceedings, in a study of the Human Resources Sectorial Committee of the Maritime Industry related to the land-based maritime workforce, in addition to a workforce-related study completed by the Bureau d'implantation de la Stratégie maritime.



#### Ongoing key projects

 Organizing the second CargoM Careers Day next fall, so as to showcase jobs in the logistics and transport industry.



- Releasing the "Suis le conteneur" game in high schools in the metropolitan area.
- Following up on various courses of action which will be put forward in the white paper on the workforce and training needs of the freight transport and logistics sector.
- Attending career fairs to promote industry career opportunities.

### **FINANCIAL STATEMENTS**

REVENUE	2016	2015
Contributions	\$381 000	\$381 000
Membership fees	\$239 250	\$245 394
Revenue from activities	\$213 547	\$78 987
Other	\$6 645	\$1 033
TOTAL	\$840 442	\$706 414

CHARGES	2016	2015
Professional fees	\$213 107	\$140 044
Payroll	\$399 814	\$331 458
Administrative expenses	\$207 607	\$233 683
TOTAL	\$820 528	\$705 185
Excess of revenue over expenses for the year	\$19 914	\$1 229

Note by PricewaterhouseCoopers:

"We believe that the audit evidence we have obtained in our audit is sufficient and appropriate to provide a basis for our audit opinion.

It is our opinion that, in all material respects, the financial statements provide a true and fair view of the financial position of the Logistics and Transportation Metropolitan Cluster of Montreal at December 31, 2016, and that the earnings of its activities and its cash flow for the year ending on this date comply with the accounting standards for non-profit organizations."

\* CPA auditor, CA, public accountancy permit no A155888

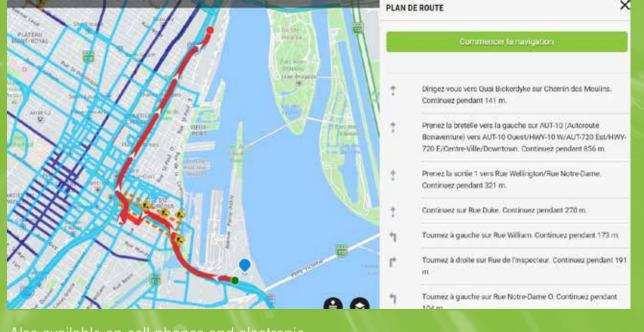
# CARGOMOBILE

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**É** l'App Store

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CARGO







### **CARGO** INTERNATIONAL AMBASSADOR AND PROMOTER OF THE GREATER MONTREAL HUB







*Ohio Freight Conference* in Cleveland in August 2016

Logistics mission, organized by CargoM, in Savannah in October 2016

*Cargo Logistics Canada* in Vancouver in February 2017 (event held in Montreal in 2016, thanks to CargoM)



Retail Supply Chain Conference of the Retail Industry Leaders Association (RILA) in Orlando in February 2017



Board of Trade in March 2017

Presentation given at the Toronto Region



*Quebec Maritime Strategy* Trade mission in the United Kingdom in May 2017

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### **IN THE NEWS**

### FEBRUARY 21st, 2017

FAIRE DE MONTRÉAL UN MINI-SAVANNAH

### La Presse+



### FEBRUARY 7<sup>TH</sup>, 2017

ZOOM GRAND MONTRÉAL : UN OUTIL WEB DE PLUS POUR ACCROÎTRE LES PERFORMANCES ÉCONOMIQUES DE LA VILLE

### **Radio-Canada International**



### **FEBRUARY 6<sup>™</sup>, 2017** L'ART DE TROUVER LE MEILLEUR SITE POUR VOTRE ENTREPRISE

### **Les Affaires**



### JANUARY 30<sup>th</sup>, 2017

LANCEMENT DU JEU POUR LES JEUNES « SUIS LE CONTENEUR » DE CARGOM

### Lien Multimédia



### NOVEMBER 29<sup>™</sup>, 2016

LE PORT DE MONTRÉAL PREND SA PLACE

### La Presse+



### **NOVEMBER 29<sup>™</sup>, 2016**

LA TOURNÉE DES DÉLÉGUÉS DU QUÉBEC À NEW YORK ET À BOSTON

### Journal de Montréal



### NOVEMBER 3<sup>RD</sup>, 2016

CARGOM INTERVIEW WITH ANDERS KARLSSON OF TRANSPORT LOGISTIK IDAG (Sweden)

### Transport Logistik idag



### **IN THE NEWS**

### JUNE 5<sup>™</sup>, 2016

UNE CARRIÈRE STIMULANTE DANS LES INDUSTRIES FERROVIAIRE ET AÉROPORTUAIRE Journal Métro



### JUNE 1<sup>st</sup>, 2016

LE TRANSPORT ROUTIER : UN MONDE À DÉCOUVRIR Journal Métro



### MAY 25<sup>™</sup>, 2016 Carrières dans l'industrie maritime : Une mer de possibilités

### Journal Métro



### MAY 24<sup>™</sup>, 2016 UNE CARRIÈRE À VOTRE PORTÉE DANS L'UNIVERS DE LA LOGISTIQUE ET DU TRANSPORT DE MARCHANDISES!

### Journal Métro



### APRIL 27<sup>™</sup>, 2016 MOMENTUM BUILDING TO FURTHER POSITION MONTREAL AS A WORLD-CLASS TRADE LOGISTICS HUB Canadian Sailings



### MARCH 23<sup>№</sup>, 2016 UN PORT + POUR MONTRÉAL Les Affaires

